UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): March 29, 2022

Alector, Inc.

(Exact name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation) 001-38792 (Commission File Number) 82-2933343 (IRS Employer Identification No.)

131 Oyster Point Blvd.
Suite 600
South San Francisco, California
(Address of Principal Executive Offices)

94080 (Zip Code)

Registrant's Telephone Number, Including Area Code: (415) 231-5660

(Former Name or Former Address, if Changed Since Last Report) Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions: Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)) Securities registered pursuant to Section 12(b) of the Act: **Trading** Title of each class Name of each exchange on which registered Symbol(s) The NASDAQ Stock Market LLC Common Stock ALEC Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter). Emerging growth company \square If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On March 29, 2022, Alector, Inc. ("Alector") announced the appointment of Gary Romano, Ph.D., M.D., as Alector's Chief Medical Officer, effective May 23, 2022.

Dr. Romano joins Alector with more than 25 years of experience in the neurodegenerative disease space. He served as Chief Medical Officer at Passage Bio, a gene therapy company developing therapies for the treatment of monogenic central nervous system diseases, from September 2019 to May 2021. From October 2007 to September 2019, Dr. Romano served in various roles at Janssen Pharmaceutical Companies of Johnson & Johnson, most recently as Deputy Leader, Neurodegenerative Disease Area and Head of Development, Neurodegenerative Disease. Earlier in his career, Dr. Romano served as the Alzheimer's Disease Therapeutic Area Group Co-leader and Leader, Neuroscience Experimental Medicine at Merck. Dr. Romano has served on the executive committee of the Innovative Medicines Initiative – European Prevention of Alzheimer's Disease, and as the industry co-chair of the Critical Path Institute Coalition Against Alzheimer's Disease. He currently serves on the board of directors of the ALS Hope Foundation and is an adjunct member of the neurology department at the Lewis Katz School of Medicine at Temple University. Dr. Romano earned a B.S. in Biology from Trinity College, a Ph.D. in Molecular Neurobiology from Rockefeller University, and an M.D. from The Johns Hopkins University School of Medicine. He completed his medical internship, neurology residency and neuromuscular fellowship at the University of Pennsylvania.

Alector and Dr. Romano entered into an offer letter dated February 2, 2022 (the "Offer Letter"). Dr. Romano's annual compensation will consist of a base salary of \$475,000, and he will be eligible to receive a performance bonus equal to 40% of his base salary, prorated in his first year of employment. Dr. Romano will receive a stock option and an award of restricted stock units pursuant to our new hire grant procedures. The stock option will be issued for a number of shares of Alector common stock determined to have a grant date fair value of approximately \$3,900,000, vesting over four years. The award of restricted stock units will be issued for shares of Alector common stock determined to have a grant date fair value of approximately \$975,000, vesting over three years. In each case, the vesting of the equity awards will be subject to Dr. Romano's continued service through the applicable vesting dates. Dr. Romano will also be entitled to receive other employee benefits generally available to all employees of Alector.

The foregoing description of the Offer Letter is only a summary and is qualified in its entirety by its terms, a copy of which is filed herewith as Exhibit 10.1 to this Current Report on Form 8-K.

Upon his joining, Dr. Romano will enter into Alector's standard indemnification agreement and change in control and severance agreement, with Tier 2 level of severance as stated in the form, as filed with the SEC on January 7, 2019 as Exhibits 10.1 and 10.12 to Registration Statement on Form S-1, respectively, both of which are incorporated herein by reference.

Dr. Romano has no family relationships that require disclosure pursuant to Item 401(d) of Regulation S-K and has not been involved in any transactions that require disclosure pursuant to Item 404(a) of Regulation S-K. There is no arrangement or understanding between Dr. Romano and any other person pursuant to which Dr. Romano was appointed as Alector's Chief Medical Officer.

On March 29, 2022, Alector issued a press release announcing the appointment of Dr. Romano as its Chief Medical Officer. The press release is attached hereto as Exhibit 99.1. The information included in the press release in Exhibit 99.1 shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of such section, nor shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act of 1934, as amended.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No. Description

10.1 Offer Letter between Alector, Inc. and Gary Romano, Ph.D., M.D.

99.1 <u>Press Release dated March 29, 2022</u>

104 Cover Page Interactive Data File (the cover page XBRL tags are embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALECTOR, INC.

Date: March 29, 2022 /s/Arnon Rosenthal

Arnon Rosenthal, Ph.D. Co-founder and Chief Executive Officer





January 31, 2022

Gary Romano, M.D. [Contact information on file with the Company]

Dear Gary,

On behalf of Alector, LLC (the "Company"), we are very pleased to provide this contingent offer of employment as Chief Medical Officer and to set forth the terms of your employment with the Company. As part of the Alector team, you will play a vital role in our mission to develop therapies that empower the immune system to cure neuro-degeneration and cancer.

- 1. **Role overview**: You will be an exempt, salaried employee serving full-time as Chief Medical Officer. You will be responsible for duties that are consistent with this position, in addition to other duties that may be assigned to you by the Company. You will report to Sara Kenkare-Mitra, President and Head of Research and Development. The Company may modify job titles, reporting relationships, salaries and benefits, and other terms and conditions of employment from time to time as it deems necessary and in its sole discretion depending on business needs.
- 2. **Start Date**: Your start date will be Monday, May 23, 2021, or a date mutually agreed upon by you and the Company. Commencing employment and your actual start date is contingent upon you first satisfying our reference and post-offer background check requirements.
- 3. **Location**: Remote.
- 4. <u>Salary</u>: If you decide to join us, you will receive an annualized base salary of \$475,000.00 (equivalent to a monthly salary of \$39,583.33), less all applicable taxes and withholdings, to be paid in installments in accordance with the Company's regular payroll practices. The base salary may be adjusted from time to time in the sole discretion of the Company.
- 5. **Bonus**: You will be eligible for a performance bonus of up to 40% of your annualized base salary in each calendar year during your employment with the Company and subject to the approval of the Company's Board of Directors or Compensation Committee thereof (the "Board"). This bonus is based on your individual performance and the Company's performance during the applicable calendar year, as determined by the Board in its sole discretion in accordance with certain milestones to be mutually agreed upon between you and the Board each year. Any bonus for the calendar year in which your employment begins will be prorated, based on the number of days you are employed by the Company during



that fiscal year. You must be actively employed with the Company at the time the bonus is paid in order to have earned any bonus for a calendar year.

- 6. Equity: In addition, if you decide to join the Company on Monday, May 23, 2021, you will be eligible, subject to the Board's approval, to receive an award having a grant date fair value of \$5.85M, split approximately 66.66%/33.33% between options and RSUs. The mechanics are as follows: on the date that the Board approves the grant (the "Equity Grant Date"), you will be granted an initial award of an option grant to purchase shares the Company's Common Stock and an initial award RSUs together having an aggregate company-assessed value of approximately \$5.85M. The value as of the Equity Grant Date will be determined by using an appropriate trailing averaging period Black-Scholes value average two weeks prior to the Equity Grant Date, with the shares covered by each award rounded down to the nearest whole share.
 - a. Equity mix: 66.66% of the value of the initial awards will be in stock options (the "Stock Option Grant"), while the remaining 33.33% will be in RSUs (the "Restricted Stock Unit Grant"). Specifically, the number of shares subject to the Stock Option Grant will be 66.66% of the number of shares that would be subject to a stock option granted on the same date having a grant date fair value of \$5.85M. For this purpose, the company values RSUs as 1 RSU for every 2 shares subject to an option. Therefore, the number of shares subject to the Restricted Stock Unit Grant will be 33.33% of the number of shares that would be subject to a stock option granted on the same date having a grant date fair value of \$5.85M, divided by two.
 - b. Stock Option Grant. You shall be eligible to receive an option grant to purchase shares of Company's Common Stock at a price per share equal to the fair market value per share of the Common Stock on the Equity Grant Date, in accordance with the Company's policy regarding new hire equity grants. Twenty-five percent (25%) of the shares subject to the option shall vest upon the one-year anniversary of your start date, conditioned on your continuing employment with the Company. No shares shall vest before this one-year vesting cliff date. The remaining shares shall vest monthly over the next 36 months in equal monthly amounts subject to your continued employment with the Company. The exercise price of the option grant will be closing price of Company Common Stock on the Equity Grant Date.
 - c. Restricted Stock Unit Grant. You shall be eligible to receive an award of Restricted Stock Units ("RSUs") to receive shares of Company common stock. The RSUs will be granted on the Equity Grant Date. The RSUs will vest over a three-year period: one-third (1/3rd) of the RSUs will vest on the first Quarterly Vesting Date (as defined below) that occurs on or following the date that is one year after the Vesting Commencement Date and one-twelfth (1/12th) of the RSUs will vest on each Quarterly Vesting Date thereafter, conditioned on your continuing employment with



the Company. "Quarterly Vesting Date" means each of March 1, June 1, September 1, and December 1. No RSUs shall vest before this one-year vesting cliff date.

These equity awards shall be subject to the terms and conditions of the Company's Equity Incentive Plan and applicable Stock Option Agreement and Restricted Stock Agreement, including vesting requirements (the "Equity Agreements"). No right to any equity is earned or accrued until such time that vesting occurs, nor do the awards confer any right to continue vesting or employment. In the event of any conflict between the terms of this offer letter and the Equity Incentive Plan and the Equity Agreements, the terms of the Equity Agreements shall prevail.

- 7. **Relocation**: You will be eligible to work from your home in Pennsylvania unless you decide to relocate to the San Francisco Bay Area. You will be expected to travel to South San Francisco periodically to the extent reasonably necessary to perform your duties and as agreed upon between you and your manager (Sara Kenkare-Mitra). Travel and accommodation for this travel will be reimbursed by the Company in accordance with the Company's travel policy. To assist you with your relocation to the San Francisco Bay Area, if and when you are ready to relocate, the Company will present a relocation package consistent with its policies and past practices, which will cover reasonable costs associated with your move, such as the movement of household goods and car shipment, three months of temporary housing in the San Francisco Bay Area and closing costs on sale of home up to a maximum threshold.
- 8. **Benefits**: You also will be eligible for the following standard Company benefits: medical insurance for you and your family; 401(k); sick leave; paid holidays; and paid time off, in accordance with the Company's benefit plans and policies, as amended from time to time. Information about these benefits is provided in the Employee Handbook and plan documents, including Summary Plan Descriptions, which are available for your review. In the event of any conflict between this letter or any oral statement regarding your benefits and the applicable plan documents, the applicable plan documents will control. The benefit programs made available by the Company, and the rules, terms and conditions for participation in such benefit programs, may be changed by the Company at any time with reasonable advance notice, as may be required by law.
- 9. <u>Severance</u>: Effective as of the Start Date, you and the Company shall enter into the Company's form of Change in Control and Severance Agreement, which shall be applicable to you based on your position within the Company. The severance agreement will specify the severance payments and benefits you may become entitled to receive in connection with certain qualifying terminations of your employment with the Company, which will be at a Tier 2 level under the form severance agreement. The protections set forth in the Change in Control and Severance Agreement will supersede all other severance payments and benefits to which you otherwise may be entitled, or may become entitled in the future,



under any plan, program, or policy that the Company may have in effect from time to time.

Terms of employment:

- 10. The Company is excited about your joining and looks forward to a beneficial and productive relationship. Nevertheless, you should be aware that your employment with the Company is for no specified period and constitutes at will employment. As a result, you are free to resign at any time, for any reason or for no reason. Similarly, the Company is free to conclude its employment relationship with you at any time, with or without cause, and with or without notice. We request that, in the event of resignation, you give the Company at least two (2) weeks' notice. Neither this offer letter nor any other verbal representations made during the interview process or during your employment will confer any right to continuing employment. Your at-will employment status can be changed only in a written agreement signed by the Company's Head of People.
- 11. The Company may undertake a background investigation and reference check in accordance with applicable law. This investigation and reference check may include a consumer report, as defined by the Fair Credit Reporting Act ("FCRA"), 15 U.S.C. 1681a, and/or an investigative consumer report, as defined by FCRA, 15 U.S.C. 1681a, and California Civil Code 1786.2(c). This investigation will not include information bearing on your credit worthiness. This job offer or your continued employment is contingent upon a clearance of such a background investigation and/or reference check and upon your written authorization to obtain a consumer report and/or investigative consumer report. The Company will share a written Background Check Disclosure and Authorization form with you, along with a Statement of Consumer Rights and a Summary of Your Rights under the FCRA advising you that you have the right to dispute any derogatory information that is contained within your background report. If the results of your background check removes you from consideration for hiring, we will send you a pre-adverse action letter. You should not take any action in reliance upon this offer, such as providing notice of resignation to your current employer, until after you receive confirmation from us that you have successfully completed the background and reference checks.
- 12. For purposes of federal immigration law, you will be required to provide to the Company documentary evidence of your identity and eligibility for employment in the United States. Such documentation must be provided to us within three (3) business days of your date of hire, or our employment relationship with you may be terminated.
- 13. As a condition of your employment, you are also required to sign and comply with an At-Will Employment, Confidential Information, and Invention Assignment Agreement, which requires, among other provisions, the assignment of patent rights to any qualifying invention made during or subsequent to your employment at the Company, and non-disclosure of Company proprietary information. A copy of this agreement is enclosed. If



you accept our offer of employment, we must receive your signed agreement before your first day of employment.

- 14. As a further condition of your employment, you and the Company also agree to enter into a Mutual Dispute Resolution Agreement by which you and the Company agree to submit certain claims to binding arbitration. A copy of the Mutual Agreement to Arbitrate Claims is enclosed. If you accept our offer of temporary employment, we must receive your signed Mutual Agreement to Arbitrate Claims before your first day of employment.
- 15. As a Company employee, you will be expected to abide by the Company's rules and standards. Specifically, you will be required to sign an acknowledgment that you have read and that you understand the Company's rules of conduct, which are included in the Company Employee Handbook.
- 16. We also ask that, if you have not already done so, you disclose to the Company any and all agreements relating to your prior employment that may affect your eligibility to be employed by the Company or limit the manner in which you may be employed. It is the Company's understanding that any such agreements will not prevent you from performing the duties of your position and you represent that such is the case. Moreover, you agree that, during the term of your employment with the Company, you will not engage in any other employment, occupation, consulting or other business activity directly related to the business in which the Company is now involved or becomes involved during the term of your employment, nor will you engage in any other activities that conflict with your obligations to the Company. Similarly, you agree not to bring any third party confidential information to the Company, including that of your former employer, and that in performing your duties for the Company you will not in any way utilize any such information.

We are excited by the prospect of you joining us as Alector. If you have any questions, please do not hesitate to reach out.

To accept the Company's offer, please sign and date this letter in the space provided below.

This letter and its attachments, along with any agreements relating to proprietary rights between you and the Company, set forth the terms of your employment with the Company and supersede any prior representations or agreements including, but not limited to, any representations made during your recruitment, interviews or pre-employment negotiations, whether written or oral. This letter, including, but not limited to, its at-will employment provision, may not be modified or amended except by a written agreement signed by the Head of People of the Company and you. This offer of employment will terminate if it is not accepted, signed and returned by February 2nd, 2022.



We look forward to your favorable reply and to working with you at Alector.



Alector Announces Appointment of Gary Romano, M.D., Ph.D., as Chief Medical Officer

South San Francisco, Calif., March 29, 2022 -- Alector, Inc. (Nasdaq: ALEC), a clinical-stage biotechnology company pioneering immunoneurology, today announced the appointment of Gary Romano, M.D., Ph.D., as Chief Medical Officer. In this role, Dr. Romano will lead the company's global clinical development strategy, including oversight of the clinical development, clinical operations, biometrics and digital science, and medical affairs functions. Dr. Romano will report to Sara Kenkare-Mitra, Ph.D., President and Head of Research and Development of Alector. Dr. Romano's appointment is effective May 23, 2022.

"We are delighted to welcome Gary to our executive leadership team," said Dr. Kenkare-Mitra. "He is a board-certified neurologist, neurodegeneration expert, and recognized clinical leader in the industry with a demonstrated track record in progressing the development of therapeutics for multiple neuroscience indications. Gary's extensive research and medical experience coupled with his doctorate degree in Neuroscience will further enable our vision of seamless integration of our drug discovery, translational and clinical development areas. I believe Gary's clinical vision and leadership will prove to be invaluable as we continue to advance our rich clinical pipeline toward late-stage studies and bring novel drug candidates into the clinic."

Alector is deeply grateful to Sam Jackson, M.D., M.B.A., Senior Vice President, Clinical Sciences, who served as interim CMO since September 7, 2021. Sam is pursuing a new opportunity outside of Alector though he will continue to consult with Alector. Dr. Kenkare-Mitra added, "Sam has been an important contributor and leader at Alector, playing an instrumental role in the development of AL001, the expansion of our clinical development function, and the advancement of our robust pipeline. We thank Sam for his impactful contributions to Alector and wish him well in his future endeavors."

"Alector's deep scientific expertise in microglial biology and ongoing rigorous clinical interrogation of compelling genetically-validated neuro-immune targets for neurodegenerative diseases are trailblazing a novel and promising approach to treatment that provides new hope for those with diseases such as frontotemporal dementia, Alzheimer's disease, ALS and Parkinson's disease," said Dr. Romano. "My passion is to make a meaningful impact in the lives of patients and families suffering from neurodegenerative diseases through the development of transformative treatments. Joining Alector is a natural next step for me, and I look forward to working with the team to develop effective therapies that preserve brain health."

Dr. Romano joins Alector with more than 25 years of experience in neurodegenerative disease, including 18 years in industry roles at Merck, the Janssen Pharmaceutical Companies of Johnson & Johnson, and Passage Bio. Dr. Romano served as the Chief Medical Officer of Passage Bio until May 2021, where he was responsible for the clinical development of gene therapies targeting rare monogenic central nervous system disorders and achieved Investigational New Drug and Clinical Trial Application clearances for three gene therapies. Prior to Passage Bio, Dr. Romano oversaw clinical development of the neurodegenerative disease portfolio for more than five years at Janssen as the Deputy Leader, Neurodegenerative Disease Area and Head of Development, Neurodegenerative Disease. He previously held other leadership positions at Janssen, including Head of Neuroscience Biomarkers and Head of Early Clinical Development. Earlier in his career, Dr. Romano served as the Alzheimer's Disease Therapeutic Area Group Co-Leader and Leader, Neuroscience Experimental Medicine at Merck.

Dr. Romano earned a B.S. in Biology from Trinity College, a Ph.D. in Molecular Neurobiology from Rockefeller University, and an M.D. from The Johns Hopkins University School of Medicine. He completed his medical internship, neurology residency and neuromuscular fellowship at the University of Pennsylvania. He has served on the executive committee of

the Innovative Medicines Initiative - European Prevention of Alzheimer's Disease, and as the industry co-chair of the Critical Path Institute Coalition Against Alzheimer's Disease. Dr. Romano currently serves on the board of directors of the ALS Hope Foundation and is an adjunct member of the neurology department at the Lewis Katz School of Medicine at Temple University.

About Alector

Alector is a clinical-stage biotechnology company pioneering immuno-neurology, a novel therapeutic approach for the treatment of neurodegenerative diseases. Immuno-neurology targets immune dysfunction as a root cause of multiple pathologies that are drivers of degenerative brain disorders. Alector has discovered and is developing a broad portfolio of innate immune system programs, designed to functionally repair genetic mutations that cause dysfunction of the brain's immune system and enable the rejuvenated immune cells to counteract emerging brain pathologies. Alector's immuno-neurology product candidates are supported by biomarkers and target genetically defined patient populations in frontotemporal dementia and Alzheimer's disease. This scientific approach is also the basis for the company's immuno-oncology programs. Alector is headquartered in South San Francisco, California. For additional information, please visit www.alector.com.

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements in this press release include, but are not limited to, statements regarding our business plans, personnel arrangements, and advancement of our clinical pipeline. Such statements are subject to numerous risks and uncertainties, including but not limited to risks and uncertainties as set forth in Alector's Annual Report on Form 10-K, as filed on February 24, 2022 with the Securities and Exchange Commission ("SEC"), as well as the other documents Alector files from time to time with the SEC. These documents contain and identify important factors that could cause the actual results for Alector to differ materially from those contained in Alector's forward-looking statements. Any forward-looking statements contained in this press release speak only as of the date hereof, and Alector specifically disclaims any obligation to update any forward-looking statement, except as required by law.

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